

### Oxfam Hong Kong 樂施會

Report of the Council Members and Consolidated Financial Statements for the year ended 31 March 2021

### Report of the Council members

The Council members submit herewith their annual report together with the audited consolidated financial statements for the year ended 31 March 2021.

### **Business review**

### Objectives of business

Oxfam Hong Kong ("the company") is an independent international development and humanitarian organisation working against poverty and its related injustices. The company and its subsidiary ("the group") recognise that much poverty is caused by injustice and that poverty alleviation requires economic, social and structural change. The group works with people living in poverty and partner organisations on development, humanitarian, policy advocacy and public education programmes.

The group's work builds on its local understanding and identity, and focuses on mainland China, Hong Kong, Macau, Taiwan and other parts of Asia. The group also supports poverty alleviation and humanitarian activities in other parts of the world, where it can make the most valuable difference. The group works with other members of the Oxfam Confederation on international campaigns and programmes supporting people's right to development.

The group is exempted from tax under Section 88 of the Inland Revenue Ordinance.

Main areas of work

### Development programmes

The group implements development programmes in impoverished areas to improve people's well-being, especially by strengthening their livelihoods and increasing their resilience to disasters. Through an integrated approach, the group works with local organisations and groups, especially women, to empower them to create positive change in their communities.

### **Emergencies**

The well-being of poor and vulnerable people is at the core of the group's humanitarian and disaster risk management programmes. It integrates risk reduction strategies into its development work to reduce and mitigate disaster risks that threaten the well-being of people living in poverty.

When external help is required to respond to a disaster, the group works with local organisations to save lives; it delivers appropriate emergency relief items directly to affected communities and assists families and communities towards early recovery from disaster.

### Campaigns and advocacy

Inter alia, poverty is caused by unjust and unfair policies and practices at the level of governments, institutions, corporations, and society in general. The group therefore conducts public campaigns and development education programmes to raise awareness about poverty and its causes and solutions; and develops and proposes pro poor policies.

### **Business review (continued)** Internal and external environment Social responsibility The group actively advocates for corporate social responsibility in the international and local arena, campaigns against climate change, and calls for transparency and accountability on the part of businesses and governments. It is only right that the group upholds these standards too; as such, with regard to social and environmental responsibility, it has become a signatory to various local, regional and international charters, standards and codes. Ending poverty through partnership The group believes poverty can only be eradicated through partnership. It understands the needs of the underprivileged and identifies ways in which stakeholders can contribute and offer support. In practice, the group works hand in hand with people living in poverty, donors. frontline workers, local organisations, governments and the community at large to achieve the ultimate goal of a poverty-free future. By becoming a monthly donor (i.e. Oxfam Partner), supporters receive the group's newsletters, project updates, invitations to its events and have opportunities to visit the group's projects in mainland China, Hong Kong as well as other areas. The group endeavours to maintain good work relations with local partners by conducting regular meetings. It also focuses on building up the capacity of partners by empowering them to fight for their rights and advocate for better policies. Special emphasis is placed on females in all that the group does in order to raise awareness about gender equality. Equal opportunity The group recruits, employs, promotes, transfers and develops its staff members regardless of gender, marital status, family status, sexuality, ethnicity or disability. At the group's headquarters, facilities are accessible for people with disabilities, and other mechanisms are in place to promote equal opportunity. To institutionalise its belief in equity and diversity, the group has established policies related to gender, diversity and sexual harassment, and has a union for its staff members. Risks and uncertainties

Operating in the current social and economic environment turns more challenging, let alone the unpredictable impact from Covid-19 making some events suspended. In addition, local competition in terms of fundraising is fierce; new markets have to be

explored in order to maintain business growth.

### Safeguarding

The group steps up measures to prevent sexual misconduct by reviewing employees' ethical obligations as well as improving the safeguarding policies to better protect employees, volunteers, and those who receive relief from it. Measures include the establishment of an interdepartmental working group; setting up hotline for whistleblower on malpractices, the update of sexual misconduct and malpractice policies for the offices in Hong Kong, mainland China, Macau and Taiwan; regular communication with employees; as well as staff training, to help employees better understand gender justice issues and enhance their ability to respond to these issues. All employees sign and are committed to upholding a new code of conduct. The code of conduct sets forth the standard of conduct expected of employees and strictly prohibits them from misusing their power at work to seek personal gain; should they violate the code, they will be subject to disciplinary action.

In addition to holding the employees accountable to these standards, the group also requires the people and partners who work closely with it to sign a code of conduct for non-employees. The group is also fostering an organisational culture that upholds these values by encouraging employees to prevent inappropriate behaviour and raising its ethical standards.

Future development and strategies

The strategic goals of the group for the coming years are as follows:

- Fight poverty and related injustices by empowering individuals and communities and developing integrated interventions with focus to:
  - secure and enhance sustainable livelihoods in a just economy:
  - advance gender equality and eliminate gender-based discrimination;
  - alleviate adaption and mitigation of climate impacts on the vulnerable and poor communities;
  - support vulnerable communities to build resilience to disasters and provide lifesaving support at the time of emergency.
- Continue to uphoid the accountability of the group to its stakeholders, partners and the
  public through enhanced corporate governance, programme quality and communication of
  programme outcomes and impacts;
- Allocate resources to meet strategical and development needs through a robust fundraising mechanism;
- Continue to explore and develop more fundraising channels, including corporate donations and digitalisation;
- Improve organisational effectiveness and efficiency by investing in people and system.

### Financial performance

- The group's revenue was HK\$226.2 million which was 10% or HK\$20.1 million increased from HK\$206.1 million in 2019/20.
- Monthly donations from Oxfam Partners amounted to HK\$141.9 million a decrease of 6% or HK\$9.6 million from last year.
- Despite the cancellation of In-Person event, income from Oxfam Trailwalker still recorded HK\$12.6 million, this is mainly resulting from the recognition of deferred revenue from 2019/20.
- Income from Oxfam Rice Event decreased by HK\$2.4 million as no such event was held in Hong Kong during 2020/21 due to COVID-19.
- The investment in programmes the group spent for the year amounted to HK\$171.9 million which represented 82.1% of the group's total expenditure.
- Management and administration costs, and fundraising and marketing costs amounted to HK\$8.7 million and HK\$27.9 million respectively, representing 4% and 13% of the group's total expenditure.

### Continuous Public Support

The group is grateful for the generosity of its donors who have continued to support it under this challenging fundraising environment.

Donations from the public amounted to HK\$198.2 million, which represented 88% of its total revenue. This was 8% or HK\$15.3 million more than last year mainly owing to the strong support from Single Gift of individual donations and Other Corporate, Trust & Foundation Donations which grew by 51% and 155% respectively.

Monthly donations from Oxfam Partners amounted to HK\$141.9 million this year, which is 6%, or HK\$9.6 million decreased from last year.

Income from Oxfam Trailwalker recorded HK\$12.6 million despite the cancellation of In-Person event because of COVID-19, which is mainly resulting from the recognition of deferred revenue from 2019/20.

This year, the group raised HK\$4.2 million from the public for disaster relief work. It included HK\$3.0 million for COVID-19 and HK\$0.8 million for the Beirut explosion.

In 2020/21, the funding received from the Government of the Hong Kong Special Administrative Region ("HKSAR") was amounting to HK\$20.2 million. The Disaster Relief Fund Advisory Committee granted it HK\$14.6 million, including HK\$6.3 million for Cyclone Amphan in India, HK\$5.2 million for Cyclone in Bangladesh, HK\$2.6 million for the Typhoon in Philippines and HK\$0.5 million for Flood Victims in Guangxi Zhuang Autonomous Region in mainland China. Further, the group received HK\$5.5 million subsidy from the Government of the HKSAR under Employment Support Scheme.

The group's total revenue was HK\$226.2 million which was 10% or HK\$20.1 million increased from HK\$206.1 million in 2019/20.

### Investment in programmes

A total of HK\$171.9 million was spent on programmes this year, which represented 82.1% of the group's total expenditure.

With regard to the emergencies, it spent in the year HK\$14.1 million for the Cyclones and Typhoon in India, Bangladesh and Philippines, and HK\$2.6 million for COVID-19. Moreover, HK\$4.1 million was spent on recurrent emergencies such as cyclical and climate-related disasters in mainland China and other places around the world.

The group categorise its programme expenditure by External Change Goals; the goal the group invested in the most was Financing for Development and Universal Essential Services, which amounted to HK\$55.3 million, 32% of its total expenditure. Through this goal, it aims to improve people's access to quality health care and education. The group's spending on the goal Saving Lives amounted to HK\$36.3 million. Through this goal, it aims to respond to emergencies particularly in disadvantaged communities through the provision of clean water, food and other relief, and by working with communities to reduce the risks they will face when future disasters strike. The group also spent HK\$31.7 million on the goal Active Citizens this year. Through this goal, it aims to work with marginalised communities to fight for their right to escape the injustices of poverty.

### Reserves

The group's Reserves Policy requires that it holds general reserves equivalent to a total of three to six months of total unrestricted expenditures to provide leeway for significant and unexpected downturn in revenue, so as to ensure that its programmes can continue as planned.

In 2020/21, the group recorded a surplus of HK\$16.7 million. At the end of the financial year, its reserves stood at HK\$120.3 million, which is within the optimum range as per the group's Reserves Policy.

The group's reserves were mainly comprised of the following elements: HK\$54.1 million in property, plant and equipment; HK\$86.0 million in cash; and HK\$1.1 million in investments. This demonstrates that the group has been able to maintain and ensure its financial health.

### Accountability measures

Management and administration costs – the costs required to run and maintain the group – represented 4% of its total expenditure this year. These expenses contributed to the group's governance, financial management, information technology systems, audit and legal services.

Fundraising and marketing costs include the cost of all activities aimed at raising donations, conducting market research, registering new donors, and issuing receipts to donors. These expenses represented 13% of the group's total expenditure.

Whenever the group makes an appeal for a humanitarian disaster, it covers the core operational costs using its central funds, thereby ensuring that every dollar donated by the public goes to the urgent work at hand. A separate account is established for each emergency.

In addition to the Oxfam Confederation Financial Standards, the group also complies with the International Non-Governmental Organisations Accountability Charter.

### Internal controls

The Finance, Risk and Audit Committee, chaired by the Treasurer of the Oxfam Hong Kong Council, meets regularly to review and discuss all financial, risk, auditing and internal control issues related to the group. This enables the group to evaluate and improve the effectiveness of its risk management practices, control framework and governance processes.

### Green policy

The group seeks to achieve sustainable development for people living in poverty. At the same time, the group needs to be aware of the impact of all of its activities on the environment and on communities.

Throughout the group's work towards a safer, fairer and more sustainable world, it is committed to minimising and continuously reducing the negative impacts of its own operations.

The group considers the impact of every project, operation and activity on the environment and communities. People across the organisation are asked to report on specific data that contributes to the measurement and reporting of corporate key performance indicators. These management routines are set up to be cost effective and sustainable.

Across the organisation, the group applies the principles of reduce, reuse, repair and recycle to minimise its environmental impact.

The group complies with all relevant local legislations and international conventions.

### Principal activity

The principal activity of the company is to act as a development and relief agency with the objective of relieving poverty, distress and suffering regardless of nationality, race, political system, religion, gender or colour.

### Reserves

Details of movements in the reserves of the company during the year are set out in note 17(a) to the financial statements.

The Council members of the company have adopted a reserve policy based on responsibility for organisational security, and stability of poverty alleviation and relief programmes.

### Council members

The Council members of the company during the financial year and up to the date of this report were:

Au, Siu Wai Monica (retired on 19 September 2020)

Chan, Man Tuen Irene

Chesterton, Josephine Mary (retired on 19 September 2020)

Cheung, Yuk Tong Chin, Sherman C Fong Po Kiu

Jacota, Lakshmi Kiran (appointed on 19 September 2020)

Ma, Ka Ming Teresa Matsui, Martin Kaoru Ng, Wai Huk Allan

Porritt, Wayne Robert (appointed on 19 September 2020)

Pun, Ngai

Setchina, Alexandra Andreevna (appointed on 15 May 2021)

Sharma, Vivek

To, Yung Sing Herman

Wong, Hung Xia, Zhong

Yu, Tsuen Kweun (appointed on 19 September 2020)

The board of directors of the subsidiary of the company during the financial year and up to the date of this report were:

Au, Siu Wai Monica (retired on 15 May 2021)

Chan, Bernard Charnwut

Chin, Sheman C (appointed on 15 May 2021)

Lai, Wai Leung Dicky

Sam, lat Fong

Wong, Hung (retired on 15 May 2021) Yu, Tsuen Kweun (appointed on 15 May 2021)

In accordance with articles 53 to 55 of the company's articles of association, one-third of the Council members (except the Chairperson, Vice-Chairperson(s) and Treasurer) shall retire every year and those who are to retire shall be those who have been longest in office since their last election. All retiring members shall be eligible for re-election.

At no time during the year was the company, or any of its subsidiary a party to any arrangement to enable the Council members of the company to acquire benefits by means of the acquisition of debentures, if any, of the company or any other body corporate.

No transaction, arrangement or contract of significance to which the company, or any of its subsidiary was a party and in which a Council member of the company had a material interest, subsisted at the end of the year or at any time during the year.

### **Auditors**

KPMG retire and, being eligible, offer themselves for re-appointment. A resolution for the reappointment of KPMG as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the Council

Council member

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CHEUNG YAK TONG

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10 JUL 2021



# Independent auditor's report to the Council members of Oxfam Hong Kong

(Incorporated in Hong Kong and limited by guarantee)

### **Opinion**

We have audited the consolidated financial statements of Oxfam Hong Kong ("the company") and its subsidiary ("the group") set out on pages 12 to 44, which comprise the consolidated statement of financial position as at 31 March 2021, the consolidated statement of comprehensive income, the consolidated statement of changes in reserves and the consolidated cash flow statement for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the group as at 31 March 2021 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

### **Basis for opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* ("the Code") and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Information other than the consolidated financial statements and auditor's report thereon

The Council members are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



# Independent auditor's report to the Council members of Oxfam Hong Kong (continued)

(Incorporated in Hong Kong and limited by guarantee)

### Responsibilities of the Council members for the consolidated financial statements

The Council members are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance and for such internal control as the Council members determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Council members are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council members either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances but not for the purpose of
  expressing an opinion on the effectiveness of the group's internal control.



# Independent auditor's report to the Council members of Oxfam Hong Kong (continued)

(Incorporated in Hong Kong and limited by guarantee)

## Auditor's responsibilities for the audit of the consolidated financial statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council members.
- Conclude on the appropriateness of the Council members' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
  entities or business activities within the group to express an opinion on the consolidated
  financial statements. We are responsible for the direction, supervision and performance of
  the group audit. We remain solely responsible for our audit opinion.

We communicate with the Council members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Certified Public Accountants

8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

10 JUL 2021

# Consolidated statement of comprehensive income for the year ended 31 March 2021

(Expressed in Hong Kong dollars)

	Note	<i>2021</i> '000	<i>2020</i> '000
Income			
Institutional fundraising income Public fundraising income Interest and investment income Trading income Other income	3 4 5	\$ 21,146 198,185 227 202 6,462	\$ 21,187 182,898 521 525 939
		\$ 226,222 	\$ 206,070
Expenditure			
Programme implementation costs Programme management costs Fundraising and marketing costs Management and administration costs Trading costs (Gain)/loss on investments Foreign exchange differences, net	6	\$ 147,711 24,217 27,931 8,689 530 (33) 463 \$ 209,508	\$ 145,020 27,111 35,355 8,402 905 485 143 \$ 217,421
		Ψ 20 <del>3</del> ,300	Ψ ∠11,4∠1
Surplus/(deficit) and total comprehensive income for the year	7	<u>\$ 16,714</u>	\$ (11,3 <u>51</u> )

The notes on pages 19 to 44 form part of these consolidated financial statements.

# Consolidated statement of financial position at 31 March 2021

(Expressed in Hong Kong dollars)

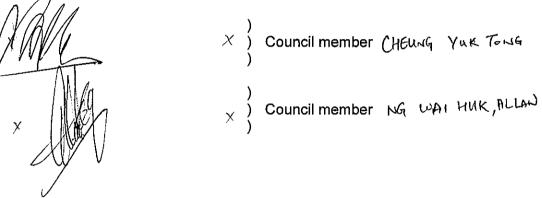
	Note	<i>2021</i> '000	<i>2020</i> '000
Non-current assets			
Property, plant and equipment Financial investments Prepayment	10 11 13	\$ 54,057 1,118 272	\$ 56,275 1,085 312
		\$ 55,447	\$ 57,672
Current assets			
Inventories Prepayments, deposits and other receivables Cash and cash equivalents	12 13 14	\$ 1,396 3,698 86,045	\$ 1,910 6,366 71,484
		\$ 91,139	\$ 79,760
Current liabilities			
Accounts and other payables Grants payable Deferred revenue	15 15 16	\$ 13,250 9,561 3,442	\$ 12,231 6,362 15,220
		\$ 26,253 	\$ 33,813
Net current assets		\$ 64,886	\$ 45,947
NET ASSETS		\$ 120,333	\$ 103,619

# Consolidated statement of financial position at 31 March 2021 (continued)

(Expressed in Hong Kong dollars)

	Note	<i>2021</i> '000	<i>2020</i> '000
Represented by:			
RESERVES	17(b)	\$ 120,333	\$ 103,619

Approved and authorised for issue by the Council members on 10 JUL 2021



The notes on pages 19 to 44 form part of these consolidated financial statements.

Oxfam Hong Kong Consolidated financial statements Financial statements for the year ended 31 March 2021

Consolidated statement of changes in reserves for the year ended 31 March 2021 (Expressed in Hong Kong dollars)

(11,351)Tota/ 000 reserves \$ 103,619 \$ 114,970 9 Other (Note 17(b)(v)) '000 285 reserve 664 942 restricted ᠌ ↔ (3,406)90,682 reserve 000 (13,759)Operation \$ 107,847 <del>()</del> (Note 17(b)(iv)) '000 (3,089)farmers fund 3,089 development Smallholder ↔ ↔ (Note 17(b)(iii)) '000 1,936 1,936 Education H (Note 17(b)(ii)) '000 (10,006)China fund 10,006 development ↔ (Note 17(b)(i)) '000 6,838 fund development 3,221 \$ 10,059 ↔ comprehensive income for the year Changes in reserves for 2020: (Deficit)/surplus and total At 31 March 2020 At 1 April 2019 Transfers

# Consolidated statement of changes in reserves for the year ended 31 March 2021 (continued)

(Expressed in Hong Kong dollars)

	Africa development fund (Note 17(b)(i))	China development fund (Note 17(b)(ii))	Education fund (Note 17(b)(iii))	Smallholder farmers development fund (Note 17(b)(iv))	Operation reserve	Other restricted reserve (Note 17(b)(v))	Total reserves '000
At 1 April 2020	\$ 10,059	' \$	\$ 1,936	· \$	\$ 90,682	\$ 942	\$ 103,619
Changes in reserves for 2021:							
(Deficit)/surplus and total comprehensive income for the year	1,091	(4,661)	4,111	(4,560)	23,125	(2,392)	16,714
Transfers	1	4,661		4,560	(10,865)	1,644	1
At 31 March 2021	\$ 11,150	· •	\$ 6,047	ن چ	\$ 102,942	\$ 194	\$ 120,333

The notes on pages 19 to 44 form part of these consolidated financial statements.

# Consolidated cash flow statement for the year ended 31 March 2021 (Expressed in Hong Kong dollars)

	Note	<i>2021</i> '000	<i>2020</i> '000
Operating activities			
Surplus/(deficit) for the year		\$ 16,714	\$ (11,351)
Adjustments for:			
Bank interest income Depreciation (Gain)/loss on disposals of property, plant and	5 7(b)	(227) 3,607	(463) 4,558
equipment Dividend income from financial investments	7(b) 5	(58)	29 (58)
Exchange (gain)/loss Fair value (gain)/loss on financial investments	7(b)	(154) (33)	212 485
Operating surplus/(deficit) before changes in working capital		\$ 19,849	\$ (6,588)
Decrease in inventories Decrease/(increase) in prepayments, deposits and		668	1,225
other receivables Increase/(decrease) in accounts and other		2,708	(798)
payables		1,019	(669)
Increase in grants payable (Decrease)/increase in deferred revenue		3,199 (11,778)	2,573 14,228
Net cash generated from operating activities		\$ 15,665	\$ 9,971

# Consolidated cash flow statement for the year ended 31 March 2021 (continued)

(Expressed in Hong Kong dollars)

	Note	<i>2021</i> '000		<i>2020</i> '000
Investing activities				
Interest received Dividends received Payment for the purchases of property, plant and		\$ 227 -	\$	463 58
equipment Increase in non-current prepayment Proceed from disposal of property, plant and		(1,389) -		(3,202) (4)
equipment		 58		
Net cash used in investing activities		\$  (1,104)	<u>\$</u>	(2,685)
Net increase in cash and cash equivalents		\$ 14,561	\$	7,286
Cash and cash equivalents at 1 April		 71,484		64,198
Cash and cash equivalents at 31 March	14	\$ 86,045	\$	71,484

The notes on pages 19 to 44 form part of these consolidated financial statements.

### Notes to the consolidated financial statements

(Expressed in Hong Kong dollars)

### 1 Background of the company

Oxfam Hong Kong is incorporated in Hong Kong as a company limited by guarantee. The registered office of the company is located at 17/F, China United Centre, 28 Marble Road, North Point, Hong Kong.

The company is a non-profit making organisation. The company acts as a development and relief agency with the objective of relieving poverty, distress and suffering regardless of nationality, race, political system, religion, gender or colour.

### 2 Significant accounting policies

### (a) Statement of compliance

These consolidated financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. Significant accounting policies adopted by the company and its subsidiary (together referred to as "the group") are disclosed below.

The HKICPA has issued certain amendments to HKFRSs that are first effective or available for early adoption for the current accounting period of the group. Note 2(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the group for the current and prior accounting periods reflected in these financial statements.

### (b) Basis of preparation of the consolidated financial statements

These consolidated financial statements for the year ended 31 March 2021 comprise the company and its subsidiary.

The measurement basis used in the preparation of the consolidated financial statements is the historical cost basis, except that financial investments are stated at their fair value as explained in the accounting policy in note 2(e).

The preparation of consolidated financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

	Consolidated financial statement Financial statements for the year ended 31 March 202
2	Significant accounting policies (continued)
	The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.
(c)	Changes in accounting policies
	The group has applied the amendment to HKFRS 16, Covid-19-Related Rent Concessions issued by the HKICPA to these financial statements for the current accounting period. Other than the amendment to HKFRS 16, the group has not applied any new standard or interpretation that is not yet effective for the current accounting period.
	Amendment to HKFRS 16, Covid-19-Related Rent Concessions
	The amendment provides a practical expedient that allows a lessee to by-pass the need to evaluate whether certain qualifying rent concessions occurring as a direct consequence of the COVID-19 pandemic ("COVID-19-related rent concessions") are lease modifications and instead, account for those rent concessions as if they were not lease modifications.
	The group has elected to early adopt the amendments and applies the practical expedient to all qualifying COVID-19-related rent concessions granted to the group during the year. Consequently, rent concessions received have been accounted for as negative variable lease payments recognised in profit or loss in the period in which the event or condition that triggers those payments occurred.
	The adoption of amendments to HKFRS 16 does not have impact to the group's financial statements as the group had no rent concessions during the year.
(d)	Subsidiaries
	Subsidiaries are entities controlled by the group. The group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the company has power, only substantive rights (held by the group and other parties) are considered.
	An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

In the company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses.

### (e) Other investments in equity securities

Investments in equity securities, other than investments in subsidiaries, are recognised/derecognised on the date the group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at fair value through profit or loss (FVPL) for which transaction costs are recognised directly in surplus or deficit. For an explanation of how the group determines fair value of financial instruments, see note 18(e). These investments are subsequently accounted for as follows, depending on their classification.

An investment in equity securities is classified as FVPL unless the equity investment is not held for trading purposes and on initial recognition of the investment the group makes an irrevocable election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in other comprehensive income. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. Where such an election is made, the amount accumulated in other comprehensive income remains in the fair value reserve (non-recycling) until the investment is disposed of. At the time of disposal, the amount accumulated in the fair value reserve (non-recycling) is transferred to operation reserve. It is not recycled through surplus or deficit. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognised in surplus or deficit as other income in accordance with the policy set out in note 2(n)(iv).

### (f) Property, plant and equipment

Property, plant and equipment, including right-of-use assets arising from leases of underlying property, plant and equipment (see note 2(g)), are stated at cost less accumulated depreciation and impairment losses.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using straight-line method over their estimated useful lives as follows:

Ownership interests in land held for own use

Over the lease term

- Ownership interests in building held for own use

50 years

Leasehold improvements

Over the shorter of the lease term and 5 to 25 years

Furniture and fixtures

5 years

- Computer equipment

4 years

- Office equipment and motor vehicles

5 years

Both the useful life of an asset and its residual value, if any, are reviewed annually.

The carrying amounts of property, plant and equipment are reviewed for indications of impairment at the end of each reporting period. An impairment loss is recognised in surplus or deficit if the carrying amount of an asset exceeds its recoverable amount. The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the assets. An impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in surplus or deficit on the date of retirement or disposal.

### (g) Leased assets

At inception of a contract, the group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

At the lease commencement date, the group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets. When the group enters into a lease in respect of a low-value asset, the group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses (see note 2(f)).

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The lease liability is also remeasured when there is a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract ("lease modification") that is not accounted for as a separate lease. In this case the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification. The only exceptions are any rent concessions which arose as a direct consequence of the COVID-19 pandemic and which satisfied the conditions set out in paragraph 46B of HKFRS 16 Leases. In such cases, the group took advantage of the practical expedient set out in paragraph 46A of HKFRS 16 and recognised the change in consideration as if it were not a lease modification.

In the statement of financial position, the current portion of current lease liabilities is determined as the present value of contractual payments that are due to be settled within twelve months after the reporting period.

### (h) Inventories

Inventories are assets which are held for sale in the ordinary course of business or in the form of materials or supplies to be consumed in the rendering of services.

Inventories represents humanitarian supplies and trading goods. Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

When humanitarian supplies and trading goods are utilised or sold, the carrying amount of those inventories are recognised and included in programme implementation costs and trading costs.

Obsolete inventories are written off. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

### (i) Receivables

A receivable is recognised when the group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognised before the group has an unconditional right to receive consideration, the amount is presented as a contract asset.

Receivables are stated at amortised cost using the effective interest method less allowance for credit losses as determined below:

The loss allowance is measured at an amount equal to lifetime expected credit losses ("ECLs"), which are those losses that are expected to occur over the expected life of the receivables. The loss allowance is estimated using a provision matrix based on the group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

ECLs are remeasured at each reporting date with any changes recognised as an impairment gain or loss in surplus or deficit. The group recognises an impairment gain or loss with a corresponding adjustment to the carrying amount of the receivables through a loss allowance account.

The gross carrying amount of the receivable is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

### (j) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of change in value, having been within three months of maturity at acquisition.

### (k) Accounts and other payables

Accounts and other payables are initially recognised at fair value and subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

### (I) Employment benefits

Salaries, gratuities, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

### (m) Provisions and contingent liabilities

Provisions are recognised when the group or the company have a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### (n) Revenue and other income

Income is classified by the group as revenue when it arises from the sale of goods, the compliance of conditions attached to fundraising arrangement or the entitlement to the donations in the ordinary course of the group's operation.

Revenue is recognised when control over a product is transferred to the customer at the amount of promised consideration to which the group is expected to be entitled, excluding those amounts collected on behalf of third parties, or when it is probably that the economic benefits will flow to the group and the revenue and costs, if applicable, can be measured reliably. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Further details of the group's revenue and other income recognition policies are as follows:

### (i) Institutional fundraising income

Institutional fundraising income is designated for specific purposes and recognised in the consolidated statement of financial position initially when there is reasonable assurance that they will be received and that the group will comply with the conditions, if any, attached to them. Grants that compensate the group for expenses incurred are recognised as income in surplus or deficit on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the group for the cost of an asset are recognised in surplus or deficit on a systematic basis over the useful life of the asset.

### (ii) Public fundraising income

Public fundraising income is recognised when the group becomes entitled to the donations and it is probable that they will be received, which is generally upon the receipt of cash. Any surplus of receipts over expenditure on the group's activities are classified as accounts payable under current liabilities if refundable to respective donors and reserve funds if repayment is not required by donors.

### (iii) Sale of goods

Revenue is recognised when the customer takes possession of and accepts the products. If the products are a partial fulfilment of a contract covering other goods, then the amount of revenue recognised is an appropriate proportion of the total transaction price under the contract, allocated between all the goods promised under the contract on a relative standalone selling price basis.

### (iv) Dividend income

Dividend income from listed investments is recognised when the share price of the investment goes ex-dividend.

### (v) Interest income

Interest income is recognised as it accrues under the effective interest method using the rate that exactly discounts estimated future cash receipts through the expected life of the financial assets to the gross carrying amount of the financial assets.

### (vi) Government grants

Government grants are recognised in the statement of financial position initially when there is reasonable assurance that they will be received and that the company will comply with the conditions attaching to them. Grants that compensate the company for expenses incurred are recognised as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred.

### (o) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies and non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in surplus or deficit.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. The transaction date is the date on which the group initially recognises such non-monetary assets or liabilities. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was measured.

The results of foreign operations are translated into Hong Kong dollars at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Statement of financial position items, are translated into Hong Kong dollars at the closing foreign exchange rates at the end of the reporting period. The resulting exchange differences are recognised in other comprehensive income and accumulated separately in the exchange reserve.

2	Sig	nifica	nt accounting policies (continued)
	rela	ing to	eal of a foreign operation, the cumulative amount of the exchange differences that foreign operation is reclassified from exchange reserve to surplus or deficit surplus or deficit on disposal is recognised.
(p)	parties		
	(a)	A pers	erson, or a close member of that person's family, is related to the group if that son:
		(i)	has control or joint control over the group;
		(ii)	has significant influence over the group; or

(b) An entity is related to the group if any of the following conditions applies:

(iii)

parent.

(i) The entity and the group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).

is a member of the key management personnel of the group or the group's

- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the group or an entity related to the group.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the group or to the group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

	<i>2021</i> '000	<i>2020</i> '000
Government Oxfam's Affiliates Other institutions	\$ 14,791 3,632 2,723	\$ 13,400 7,001 786
	\$ 21,146	\$ 21,187

### 4 Public fundraising income

	<i>2021</i> '000	<i>2020</i> '000
Oxfam Partner Oxfam Trailwalker event (note (i)) Humanitarian appeals Oxfam Rice event Other public fundraising income (note (ii))	\$ 141,904 12,635 4,129 - 39,517	\$ 151,498 6,015 1,367 2,522 21,496
	\$ 198,185	\$ 182,898

### Notes:

- (i) Includes total income of \$1,620,000 (2020: \$432,000) from those donors for Oxfam Trailwalker who have attained a specified donation threshold and are eligible for the lottery draw of Oxfam Trailwalker.
- (ii) During the year, donation income of \$2,205,000 (2020: \$1,914,000) and \$Nil (2020: \$650,000) were received from The Hong Kong Jockey Club Charities Trust and Credit Suisse (Hong Kong) Limited respectively which were included in other public fundraising income/deferred revenue.

### 5 Interest and investment income

	<i>2021</i> '000	<i>2020</i> '000
Bank interest income Dividend income	\$ 227	\$ 463 58
	\$ 227	\$ 521

2021

2020

6	Fundraising	and marketin	g costs
---	-------------	--------------	---------

			'000	,000
	Lottery event for Oxfam Trailwalker Other fundraising and communication costs	\$	27,931	\$ 7 35,348
		\$	27,931	\$ 35,355
7	Surplus/(deficit) for the year			
	Surplus/(deficit) for the year is arrived at after charging/(crediting	g):		
(a)	Staff costs		<i>2021</i> '000	<i>2020</i> '000
	Salaries, wages and other benefits* Contributions to defined contribution retirement plan*	\$ 	52,560 2,594	\$ 53,409 2,842
		\$	55,154	\$ 56,251
(b)	Other items			
	Depreciation* - owned property, plant and equipment - right-of-use assets Expense relating to short-term leases Variable lease payments not included in the measurement of lease liabilities* Auditors' remuneration Cost of inventories expensed (Gain)/loss on disposals of property, plant and equipment Fair value (gain)/loss on financial investments Government grants (note(i))	\$	2,315 1,292 1,259 20 404 514 (58) (33) (5,452)	\$ 3,266 1,292 1,324 52 514 2,122 29 485

<sup>(</sup>i) In 2020, the group successfully applied for funding support from the Employment Support Scheme under the Anti-epidemic Fund, set up by the Hong Kong Special Administrative Region. The purpose of the funding is to provide financial support to enterprises to retain their employees who would otherwise be made redundant. Under the terms of the grant, the group is required not to make redundancies during the subsidy period and to spend all the funding on paying wages to the employees. The grants received are included in other income in the consolidated statement of comprehensive income.

### 7 Surplus/(deficit) for the year (continued)

\* The respective amounts were consistently included in programme implementation costs, programme management costs, fundraising and marketing costs, trading costs and management and administration costs according to the basis determined by the management:

						,	2021					
(a)	Staff costs		Programme ementation costs '000	ogramme nagement costs '000		ndraising and marketing costs '000		ng costs '000		agement and nistration costs '000		<i>Total</i> '000
	Salaries, wages and other benefits Contributions to defined	\$	20,789	\$ 13,469	\$	13,972	\$	123	\$	4,207	\$	52,560
	contribution retirement plan		355	672		788		6		773		2,594
		\$	21,144	\$ 14,141	\$	14,760	\$	129	\$	4,980	\$	55,154
(b)	Other items											
	Depreciation Expense relating to short- term leases and other leases with remaining	\$	301	\$ 112	\$	1,488	\$	22	\$	1,684	\$	3,607
	lease term ending on or before 31 March 2021 Variable lease payments not included in the measurement of lease		33	1,001		79		-		146		1,259
	liabilities	_		 	_	-		20			-	20
						2	2020					
				 	Fu	ndraising			Man	agement <sub>,</sub>		
			rogramme ementation	ogramme nagement	1	and narketing			admii	and nistration		
(a)	Staff costs		costs '000	costs '000		costs '000	Tradir	ng costs '000		costs '000		<i>Total</i> '000
(a)												
	Salaries, wages and other benefits  Contributions to defined contribution retirement	\$	21,154	\$ 11,992	\$	15,271	\$	387	\$	4,605	\$	53,409
	plan		571	 1,134		921		19		197		2,842
		\$	21,725	\$ 13,126	\$	16,192	\$	406	\$	4,802	\$	56,251
(b)	Other items											
	Depreciation Expense relating to short- term leases and other leases with remaining	\$	309	\$ 270	\$	1,880	\$	305	\$	1,794	\$	4,558
	lease term ending on or before 31 March 2020 Variable lease payments not included in the measurement of lease		58	963		100		-		203		1,324
	liabilities			 -			<u></u>	52				52

### 8 Taxation

No provision for taxation is required in these consolidated financial statements as the company is exempt from taxation pursuant to section 88 of the Hong Kong Inland Revenue Ordinance during the current and prior years.

No provision for taxation is required in these consolidated financial statements as the subsidiary is exempt from taxation pursuant to the law no. 11/96/M of the laws of Macau during the current and prior years.

### 9 Council members' emoluments

Council members' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, for the year is \$Nil (2020: \$Nil).

### 10 Property, plant and equipment

Cost:	in buila	ownership terests in land and lings held r own use '000	_	easehold ovements '000	ı	Furniture and fixtures '000	Computer quipment '000	Office quipment nd motor vehicles '000	<i>Total</i> '000
At 1 April 2019 Additions Disposals	\$	64,614 - -	\$	5,740 7,156 (4)	\$	848 - (39)	\$ 19,239 3,172 (144)	\$ 3,763 26 (102)	\$ 94,204 10,354 (289)
At 31 March 2020	\$	64,614	\$	12,892	\$	809	\$ 22,267	\$ 3,687	\$ 104,269
At 1 April 2020 Additions Disposals	\$	64,614 - -	\$	12,892 (771)	\$	809 - (6)	\$ 22,267 1,385 (101)	\$ 3,687 4 (418)	\$ 104,269 1,389 (1,296)
At 31 March 2021	\$	64,614	\$	12,121	\$	803	\$ 23,551	\$ 3,273	\$ 104,362
Accumulated depreciation:									
At 1 April 2019 Charge for the year Written back on disposals	\$	(19,017) (1,292)	\$	(5,343) (339)	\$	(822) (3) 20	\$ (15,053) (2,737)	\$ (3,461) (187) 92	\$ (43,696) (4,558) 260
At 31 March 2020	\$	(20,309)	\$	(5,678)	\$	(805)	 \$ (17,646)	\$ (3,556)	\$ (47,994)
At 1 April 2020 Charge for the year Written back on	\$	(20,309) (1,292)	\$	(5,678) (30)	\$	(805) (4)	\$ (17,646) (2,204)	\$ (3,556) (77)	\$ (47,994) (3,607)
disposals				771		6	101	418	 1,296
At 31 March 2021	\$	(21,601)	\$	(4,937)	\$	(803)	\$ (19,749)	\$ (3,215)	\$ (50,305)
Net book value:		_		_			 	 	 
At 31 March 2021	\$	43,013	<u>\$</u>	7,184	\$	-	\$ 3,802	\$ 58	\$ 54,057
At 31 March 2020	\$	44,305	\$	7,214	\$	4	\$ 4,621	\$ 131	\$ 56,275

### 10 Property, plant and equipment (continued)

### Right-of-use assets

The analysis of the net book value of right-of-use assets by class of underlying asset is as follows:

	Note	<i>31 March</i> <i>2021</i> '000	1 April 2020 '000
Ownership interests in leasehold land and buildings held for own use, carried at depreciated cost in: - the People's Republic of China ("the PRC") with	(i)		
remaining lease term of between 10 and 50 years - Hong Kong with remaining lease term of 50 years		\$ 560	\$ 581
or more		42,453	 43,724
		\$ 43,013	\$ 44,305

The analysis of expense items in relation to leases recognised in profit or loss is as follows:

	<i>2021</i> '000	<i>2020</i> '000
Depreciation charge of right-of-use assets by class of underlying asset:		
Ownership interests in leasehold land and buildings held for own use	1,292	1,292
Expense relating to short-term leases and other leases with remaining lease term ending on or before		
31 March 2021 Variable lease payments not included in the measurement	1,259	1,324
of lease liabilities	20	52

(i) Ownership interests in leasehold land and buildings held for own use

The group holds several properties for its business where its local and the Chinese offices are located. The group is the registered owner of these property interests, including the whole or part of undivided share in the underlying land. Lump sum payments were made upfront to acquire these property interests from their previous registered owners, and there are no ongoing payments to be made under the terms of the land lease, other than payments based on rateable values set by the relevant government authorities. These payments vary from time to time and are payable to the relevant government authorities.

	Financial sta	tements	for the year en		
11	Financial investments				
			<i>2021</i> '000		<i>2020</i> '000
	Hong Kong listed equity instruments, at FVPL	\$	1,118	\$	1,085
12	Inventories				
			<i>2021</i> '000		<i>2020</i> '000
	Humanitarian supplies Trading goods	\$	1,396 -	\$	1,883 27
		\$	1,396	\$	1,910
	The analysis of the amount of inventories recognised as a surplus or deficit is as follows:	n exp	ense and	includ	ed in
			<i>2021</i> '000		2020 '000
	Carrying amount of inventories consumed Carrying amount of inventories sold	\$	487 27	\$	2,053 69
		\$	514	\$	2,122
13	Prepayments, deposits and other receivables				
			<i>2021</i> '000		<i>2020</i> '000
	Prepayments, deposits and other receivables Less: non-current prepayment	\$	3,970 (272)	\$	6,678 (312)
		\$	3,698	\$	6,366
	All of the prepayments, deposits and other receivables, apart f are expected to be recovered or recognised as expense within			prepay	ment,

### 14 Cash and cash equivalents

### Cash and cash equivalents comprise:

	<i>2021</i> '000	<i>2020</i> '000
Cash at bank and on hand  Time deposits with original maturity of less than three	\$ 72,165	\$ 48,874
months when acquired	13,880	22,610
Cash and cash equivalents as stated in the consolidated statement of financial position	\$ 86,045	\$ 71,484
Accounts and other payables and grants payable		
	<i>2021</i> '000	<i>2020</i> '000
Accounts payable Other payables and accrued charges	\$ 1,828 11,422	\$ 1,082 11,149
	\$ 13,250	\$ 12,231
Grants payable	\$ 9,561	\$ 6,362

All of the accounts and other payables and grants payable are expected to be settled or recognised as income within one year or are repayable on demand.

### 16 Deferred revenue

15

All of the deferred revenue are expected to be settled or recognised as income within one year or are repayable on demand.

# 17 Reserves

# (a) Movements in components of reserves

consolidated statement of changes in reserves. Details of the changes in the company's individual components of reserves between the The reconciliation between the opening and closing balances of each component of the group's consolidated reserves is set out in the beginning and the end of the year are set out below:

The company

	Africa development fund (Note 17(b)(i))	China development fund (Note 17(b)(ii))	Education fund (Note 17(b)(iii))	Smallholder farmers development fund (Note 17(b)(iv))	Operation reserve	Other restricted reserve (Note 17(b)(v))	re	Total reserves '000
At 1 April 2019	\$ (818)	\$ (4,140)	\$ (6,867)	\$ (2,682)	\$ 96,220	\$ 285	€9	81,998
Changes in reserves for 2020:								
(Deficit)/surplus and total comprehensive income for the year	1,988	(8,386)	4,384	(2,026)	3,766	1,339		1,065
Transfers		10,670	1	3,089	(14,423)	664		'
At 31 March 2020	\$ 1,170	\$ (1,856)	\$ (2,483)	\$ (1,619)	\$ 85,563	\$ 2,288	<del>69</del>	\$ 83,063

# 17 Reserves (continued)

# (a) Movements in components of reserves (continued)

Other Operation restricted Total reserve reserves (Note	000, 000, 000,	85,563 \$ 2,288 \$ 83,063		14,533 185 35,182	\$ 100,096 \$ 2,473 \$ 118,245
Smallholder farmers development fund (Note 17(b)(iv))		\$ (1,619) \$		1,264	\$ (355) \$
iina Education und fund ote (Note (ii)) 17(b)(iii))		(1,856) \$ (2,483)		603 8,033	253) \$ 5,550
Africa China development development fund fund fund (Note (Note 17(b)(i)) 17(b)(ii))		1,170 \$ (1,8		9,564 1,603	\$ 10,734 \$ (253)
дем.		At 1 April 2020 \$	Changes in reserves for 2021:	Surplus and total comprehensive income for the year	At 31 March 2021

	Financial statements for the year ended 31 March 2021
17	Reserves (continued)
(b)	Nature and purpose of reserves
	Reserves are defined as resources that the group has or can make available to spend for charitable purposes once the group has met its commitments and covered its other planned expenditure. The group follows a reserve policy approved and reviewed annually by the Council. The current policy includes a statement that the group will hold general reserves (net of property, plant and equipment) equivalent to a total of three to six months' unrestricted expenditure that includes both grants and operational expenditure, based on the approved budget. The management confirmed that such a policy had been complied with during the year.
	Donation income is initially recorded in the respective funds according to the designated purpose of the donors.
(i)	Africa development fund
	The Africa development fund represents a commitment towards long-term development work and emergency relief in Africa. Expenses of the Africa development fund include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund. In prior years, there was a deficit in this fund which was replenished by transferring funds from the operation reserve.
(ii)	China development fund
	The China development fund represents a commitment towards long-term development work and emergency relief in China. Expenses of the China development fund include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund. During the current and the prior years, there was a deficit in this fund which was replenished by transferring funds from

(iii) Education fund

the operation reserve.

The Education fund represents a commitment towards long-term education work in Africa, China and other countries in Asia. Expenses of the Education fund include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund. In prior years, there was a deficit in this fund which was replenished by transferring funds from the operation reserve.

(iv) Smallholder farmers development fund

The Smallholder farmers development fund represents a commitment towards long-term development work for smallholder farmers. Expenses of the Smallholder farmers development fund include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund. During the current and prior years, there was a deficit in this fund which was replenished by transferring funds from the operation reserve.

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### 17 Reserves (continued)

### (v) Other restricted reserve

The other restricted reserve represents project based commitment towards funding from institutional fundraising income. Expenses of the other restricted reserve include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund.

Apart from the above specific funds, all the group's unrestricted funds are included in the operation reserve.

### 18 Financial instruments

Exposure to credit, liquidity, currency and equity price risks arises in the normal course of the group's operations. The group's exposure to these risks and the financial risk management policies and practices used by the group to manage these risks are described below.

### (a) Credit risk

The group's credit risk is primarily attributable to cash and cash equivalents and other receivables. Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

The group's bank deposits and cash and cash equivalents are placed with major financial institutions.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated statement of financial position after deducting any impairment allowance. The group does not provide any guarantees which would expose the group to credit risk.

### (b) Liquidity risk

The group's policy is to regularly monitor its current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

### (c) Currency risk

The group's operations are principally conducted in Hong Kong and has limited exposure to currency risks which arise from foreign currency receipts and payments for programmes implemented overseas.

### (d) Equity price risk

The group is exposed to listed equity instruments price risk because investments held by the group for non-trading purpose are classified as financial investments (see note 11). The group's listed investments are listed on The Stock Exchange of Hong Kong Limited.

17 Reserves (	continue	d)
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The group does not actively trade in equity investments and in the opinion of the Council member, the equity price risk related to trading activities to which the group is exposed to is not material. Accordingly, no quantitative market risk disclosures for equity price risk have been prepared.

### 18 Financial instruments (continued)

### (e) Fair value measurement

Financial assets and liabilities carried at fair value

The group's financial instruments are measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, Fair value measurement. The level into which fair value is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

 Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the

measurement date

Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which
fail to meet Level 1, and not using significant unobservable inputs.
Unobservable inputs are inputs for which market data are not

available

Level 3 valuations: Fair value measured using significant unobservable inputs

At 31 March 2020 and 2021, the only financial instruments of the group carried at fair value were financial investments of \$1,118,000 (2020: \$1,085,000) listed on The Stock Exchange of Hong Kong Limited (see note 11). These instruments are measured at fair value on a recurring basis and their fair value measurements fall into Level 1 of the fair value hierarchy described above.

During the years ended 31 March 2020 and 2021, there were no transfers between level 1 and level 2, or transfers into or out of level 3. The group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

### 19 Commitments

### (a) Commitments outstanding at 31 March 2021 not provided for in the consolidated financial statements were as follows:

Contracted for:		<i>2021</i> '000	<i>2020</i> '000
<ul> <li>Programme services to be provided by vendors</li> <li>Computer software and hardware</li> </ul>	\$	454 366	\$ 132 179
	\$	820	\$ 311
Grants commitments	\$ 6	1,924	\$ 32,283

### At 31 March 2021, the total future minimum lease payments under non-cancellable (b) operating leases are payable as follows:

	<i>2021</i> '000	<i>2020</i> '000
Within one year	\$ 200	\$ 202

### Material related party transactions 20

(a) During the year, the group entered into the following material related party transactions:

Net grants to Oxfam's affiliates	<i>2021</i> '000	2020 '000
Oxfam Great Britain Oxfam India Stichting Oxfam International Oxfam Mexico Oxfam Brazil Oxfam-in-Belgium Oxfam Australia Oxfam Novib Oxfam South Africa Oxfam America	\$ 18,421 10,499 19,756 2,466 2,319 1,317 - 1,038 1,951 67 \$ 57,834	\$ 17,965 4,222 9,986 3,285 1,357 2,185 2,359 8,587 2,012 73 \$ 52,031

### 20 Material related party transactions (continued)

### (b) Key management personnel remuneration

Key management personnel consists of the Director General, Director of Fundraising, Director of Operations, China Programme Director, Deputy China Programme Director and International Programme Director.

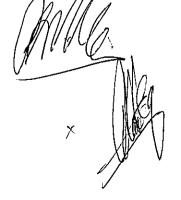
Remuneration for key management personnel is as follows:

	\$  6,746	\$ 6,063
Salaries, allowance and benefits in kind Contributions to defined contribution retirement plan	\$ 6,377 369	\$ 5,803 260
	<i>2021</i> '000	<i>2020</i> '000

### 21 Statement of financial position of the company

	Note	<i>2021</i> '000	<i>2020</i> '000
Non-current assets			
Property, plant and equipment Investment in a subsidiary Financial investments	21(a)	\$ 54,042 - 1,118	\$ 56,246 1,085
Non-current prepayment		272	312
		\$ 55,432 	\$ 57,643 
Current assets			
Inventories Prepayments, deposits and other receivables Amount due from a subsidiary Cash and cash equivalents		\$ 1,396 3,554 4,731 78,875	\$ 1,910 6,230 1,662 49,232
		\$ 88,556	\$ 59,034
Current liabilities			
Accounts and other payables Grants payable Deferred revenue Amount due to a subsidiary		\$ 12,740 9,561 3,442	\$ 12,129 6,362 15,123
		\$ 25,743	\$ 33,614
Net current assets		\$ 62,813	\$ 25,420
NET ASSETS		\$ 118,245	\$ 83,063
Represented by:			
RESERVES	17(a)	\$ 118,245	\$ 83,063

Approved and authorised for issue by the Council members on: 1 0 JUL 2021



) Council member
) CHEWG YUK TONG

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) Council member
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(a)	Investment in a subsidia	ry			
	Details of the company's s	ubsidiary at 31 Ma	irch 2021 are as f	ollows:	
	Name of company	Place of incorporation and operation	Particulars of share capital	Proportion of ownership interest held by the company	Principa activity
	Oxfam in Macau (formerly known as "Oxfam Hong Kong - Macau Office")	Macau	Nil (limited by guarantee)	100%	Relief o poverty distress and suffering
	Fundraising event requ Department	uiring Public Su	bscription Perr	nit from Social	l Welfare
	As stipulated by the Laws from the Social Welfare Defundraising event has been income.	epartment for a fur	draising event. Th	ne donation resul	It of the
	from the Social Welfare Defundraising event has been	epartment for a fur	draising event. Th	ne donation resul	It of the ensive 2020
	from the Social Welfare Defundraising event has been	epartment for a fur	draising event. Th	ne donation resulting the donation resulting the donation results the do	It of the ensive 2020
	from the Social Welfare Defundraising event has been income.	epartment for a fur	draising event. Th	ne donation resulting the donation resulting the donation results the do	It of the
	from the Social Welfare Defundraising event has been income.  Rice Event  Permit Number	epartment for a fur n included in the co d from this event w which provides aid	ill be for Oxfam's ds for smallholder	ne donation result ment of comprehe 2021 '000 N/A "Smallholder Far farmers around	It of the ensive 2020 '000 '2019/040/1 \$ 1,098 the world to
	from the Social Welfare Defundraising event has been income.  Rice Event  Permit Number Net proceeds (note (i))  (i) The donations raised Development Fund",	epartment for a fur n included in the co d from this event w which provides aid	ill be for Oxfam's ds for smallholder	ne donation result ment of comprehe 2021 '000 N/A "Smallholder Far farmers around	It of the ensive 2020 '000 '2019/040/1 \$ 1,098 the world to
	from the Social Welfare Defundraising event has been income.  Rice Event  Permit Number Net proceeds (note (i))  (i) The donations raised Development Fund",	epartment for a fur n included in the co d from this event w which provides aid	ill be for Oxfam's ds for smallholder	ne donation result ment of comprehe 2021 '000 N/A "Smallholder Far farmers around	It of the ensive 2020 '000 '2019/040/1 \$ 1,098 the world to
	from the Social Welfare Defundraising event has been income.  Rice Event  Permit Number Net proceeds (note (i))  (i) The donations raised Development Fund",	epartment for a fur n included in the co d from this event w which provides aid	ill be for Oxfam's ds for smallholder	ne donation result ment of comprehe 2021 '000 N/A "Smallholder Far farmers around	It of the ensive 2020 '000 '2019/040/1 \$ 1,098 the world to

Effective for

## Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2021

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments, and a new standard, HKFRS 17, *Insurance contracts*, which are not yet effective for the year ended 31 March 2021 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the group.

	accounting periods beginning on or after
Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16, Interest Rate Benchmark Reform — Phase 2	1 January 2021
Amendments to HKFRS 3, Reference to the Conceptual Framework	1 January 2022
Amendments to HKAS 16, Property, Plant and Equipment: Proceeds before Intended Use	1 January 2022
Amendments to HKAS 37, Onerous Contracts - Cost of Fulfilling a Contract	1 January 2022
Annual Improvements to HKFRSs 2018-2020 Cycle	1 January 2022
Amendments to HKAS 1, Classification of Liabilities as Current or	1 January 2023

The group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the financial statements.

Non-current